



UNIVERSITY OF WORLD ECONOMY AND DIPLOMACY

2025/2026

**SYLLABUS
FOR Master's
Programme(Applied Political
Science, Public Administration)**

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Public Service and Governance

O'ZBEKISTON RESPUBLIKASI TASHQI ISHLAR VAZIRLIGI
JAHON IQTISODIYOTI VA DIPLOMATIYA UNIVERSITETI
"SIYOSATSHUNOSLIK" KAFEDRASI



"Tasdiqlayman"
Akademik ishlar bo'yicha
birinchi prorektor
A. Umarov

2025-yil 2 - 09



DAVLAT XIZMATI VA BOSHQARUVI
FANI SILLABUSI

(CSA11C6)

Bilim sohasi:

300 000 - Ijtimoiy fanlar, jurnalistika va axborot

Ta'lim sohasi:

310 000 - Ijtimoiy va xulq-atvorga mansub fanlar

Mutaxassislik:

70420202 - Davlat boshqaruvi

Toshkent - 2025

1. Course Description

The course “*Public Service and Governance*” provides graduate students with essential knowledge and practical skills related to the key concepts of public service and administration. It covers the system and institutions of public administration in Uzbekistan, organization and management of public service, legal status of civil servants and recruitment procedures, personnel policy and кадрo reserves, strategic planning and decision-making processes, and systems for evaluating public service performance.

The course also addresses issues such as career progression, incentives and disciplinary measures, termination of service and legal-social protection, anti-corruption measures and conflict of interest management, ethical standards and service culture, public relations and transparency in governance, as well as recent reforms and new institutional frameworks. The program aims to ensure both theoretical understanding and practical application of these areas.

2. Prerequisites

There are no prerequisites required for this course.

3. Course Objectives

The objectives of the course are:

- To provide a systematic understanding of the essence, goals, and functions of public service and governance;
- To equip graduate students with the fundamental knowledge and skills necessary for professional activity in public and civil service;
- To familiarize students with various types of activities related to public service and to provide knowledge about the professional and ethical responsibilities of civil servants.

4. Learning Outcomes

Upon successful completion of this course, graduate students will be able to:

- Analyze the goals and functions of public service and governance;
- Correctly interpret and apply the legal framework governing public civil service;
- Demonstrate competencies in preventing corruption, managing conflicts of interest, and adhering to ethical standards in public and civil service.

5. Independent Study and Assignments

I. Independent work is aimed at deepening students' knowledge of the subject and involves individual study of selected specialized literature necessary for preparing analytical reports and presentations.

Key requirements include:

1. Preparation of an **analytical report and presentation** on an assigned topic;
2. Evaluation criteria: independence, use of international experience (analytical approach, idea development, originality in problem formulation, focus on solutions), and validity of proposed arguments;
3. Style and formatting (general literacy, clarity, readability, and overall presentation of the document);
4. Report length: **2–3 pages**, font size 14, line spacing 1.5;
5. Presentation length: **8–10 slides**;
6. Logical structure and coherence of the presentation.

II. Graduate students must complete and submit **4 independent assignments** in the form of individual tasks within the established deadlines.

6. Literature

I. Main Sources:

1. Bekmurodov, A., Lee, J., Che, J. *Public Administration*. Tashkent: Akademiya, 2021.
2. Khojiev, E.T., Ismailova, G.S., Rahimova, M.A. *Public Service: Study Guide*. Tashkent: Baktria Press, 2015.
3. Azizov, X., Yoldoshev, A., Asadov, Sh., Khayitov, X., Karimov, D., Bekchanov, D., Atadjanova, D., Yoldasheva, F. *Public Service: Study Guide*. Tashkent: Tafakkur Qanoti, 2019.

II. Additional Sources:

1. Kurdyuk, P.M., Ivanenko, I.N. *Public (State) Service: Educational and Methodological Guide*. Krasnodar, 2016.
2. Voytovich, V.Yu. *Public Service: Study Guide (Part 1)*. Izhevsk, 2006.
3. Law of the Republic of Uzbekistan "On State Civil Service."
4. Labour Code of the Republic of Uzbekistan.
5. Presidential Decree on improving the system of public civil service and forming a professional, performance-oriented corps of civil servants.
6. Presidential Decree on improving the system of targeted training and effective recruitment of prospective personnel into public administration and service.

Legal Foundations of Public Administration

O'ZBEKISTON RESPUBLIKASI TASHQI ISHLAR VAZIRLIGI
JAHON IQTISODIYOTI VA DIPLOMATIYA UNIVERSITETI
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«Tasdiqlayman»
Akademik ishlar bo'yicha
Birinchi prorektor
A. Umarov

2025-yil 2 - 09



DAVLAT BOSHQARUVINING HUQUQIY ASOSLARI
FANI SILLABUSI

(LFPA11C6)

Bilim sohasi:	300 000- Ijtimoiy fanlar, jurnalistika va axborot
Ta'lim sohasi:	310 000-Ijtimoiy va xulq-atvorga mansub fanlar
Mutaxassislik:	70420202-Davlat boshqaruvi

Toshkent – 2025

Kreditlar miqdori: 6 ECTS
 Ta'lim turi: Kunduzgi
 Soatlar (jami): 150 soat
 Ma'ruza: 30 soat
 Amaliy mashg'ulot: 30 soat
 Mustaqil ta'lim: 90 soat
 Ta'lim tili: O'zbek, rus
 Semestr: 1
 Kafedra: "Siyosatshunoslik"
 Ma'ruzachi: Nasimov Sunnatillo
 Valijonovich -
 Siyosatshunoslik
 kafedrasi katta
 o'qituvchisi.
 Ofis: A bino, 213-xona.
 Konsultatsiya Seshanba, 14:00-17:00
 kunlari:
 Telefon:
 E-mail: snasimov@uwed.uz

Taqrizchilar:

1. Q.A. Jo'raev, s.f.d., Jahon iqtisodiyoti va diplomatiya universiteti Siyosatshunoslik kafedrasi professori.
2. X.I. Kazakbayev, s.f.b. PhD, Renessans ta'lim universiteti o'qituvchisi.

Kelishildi:

Akademik va o'qituvchilar ishlari ofisi boshlig'i

Oliy ta'limdan keying ta'lim ofisi boshlig'i

Kafedra mudiri



U.Dustov

M.Siddikova

Sh.Abdullayev

Ushbu sillabus O'quv-uslubiy kengashning 2025-yil "2" 08 dagi 2 - sonli bayonnomasi bilan ma'qullangan.

© Ushbu hujjat, Jahon iqtisodiyoti va diplomatiya universitetining mulki hisoblanadi va uni oluvchilar uchun maxfiy bo'lib, to'liq yoki qisman nusxa ko'chirilishi, tarqatilishi yoki ko'paytirilmasligi, shuningdek, uchinchi shaxslarga berilmasligi kerak. Ushbu materialni ko'paytirish, tarqatish, nusxalash, oshkor qilish, o'zgartirish, tarqatish yoki nashr etishning har qanday shakli qat'iy man etiladi.

1. Course Description

The course *“Legal Foundations of Public Administration”* provides master’s students with knowledge and skills related to the essence and principles of public administration, the constitutional foundations of the organization of state power in the Republic of Uzbekistan, and the principle of separation of powers. It covers the legal status and competencies of public administration bodies, including the Oliy Majlis (Parliament), the President, and the Cabinet of Ministers, as well as the legal framework for the organization and structure of the judiciary and the prosecutor’s office.

The course also examines the legal norms regulating the activities of local government authorities, the system of electoral legislation in Uzbekistan, and issues related to its improvement.

2. Prerequisites

No prerequisites are required for this course.

3. Course Objectives

The objectives of this course are:

- To provide master’s students with a systematic understanding of the content and legal foundations of public administration, as well as its key issues, goals, and tasks;
- To equip students with the essential knowledge and skills necessary for professional activity in the field of public administration;
- To familiarize students with various types of activities related to the legal regulation of public administration.

4. Learning Outcomes

Upon successful completion of this course, students will be able to:

- Develop managerial decisions and analyze legal issues related to public administration;
- Apply and correctly interpret legislation related to public administration;
- Prevent corruption in public administration, manage conflicts of interest, and adhere to ethical standards;
- Effectively cooperate with public authorities, law enforcement agencies, and supervisory bodies.

5. Independent Study and Assignments

I. Independent study is aimed at deepening students' knowledge of the course and involves individual study of primary and supplementary literature, as well as нормативно-правовые документы (normative legal documents), in order to prepare analytical reports.

The main requirements for independent work are:

1. Preparation of an analytical report and a management decision based on the assigned topic;
2. Assessment criteria include independence, creativity (analytical thinking, idea generation, novelty in problem formulation, focus on problem-solving), and justification of proposed solutions;
3. Writing quality (general literacy, clarity, and readability of the text);
4. The analytical report should be 2–3 pages in length, typed in Times New Roman, font size 14, with 1.5 line spacing, and logically structured.

II. Master's students must complete and submit **three independent assignments** in the form of individual tasks within the specified deadlines.

6. Literature

I. Main Sources:

1. Constitution of the Republic of Uzbekistan. – Tashkent: “Uzbekistan”, 2025. – 80 p.
2. Constitutional Law: Textbook / Author team – Tashkent: TSUL, 2024. – 800 p.
3. Borshchevsky G.A. *Public Service: Textbook and Practice Guide*. – Moscow: Yurait, 2021. – 480 p.
4. Kupryashin G.L. *Fundamentals of State and Municipal Administration: Textbook and Practice Guide*. – 2nd ed., revised and expanded. – Moscow: Yurait, 2018. – 500 p.
5. Azizov X. et al. *Public Service: учебное пособие (Study Guide)*. – Tashkent: Tafakkur Qanoti, 2019. – 248 p.
6. Khojiev E.T. et al. *Public Service: Study Guide*. – Tashkent: Baktria Press, 2015. – 172 p.
7. *State Structure and Governance* / Author team. Academy of Public Administration under the President of Uzbekistan. – Tashkent: Gafur Ghulam Publishing House, 2007. – 576 p.

II. Additional Sources:

1. Constitutional Law “On the Legislative Chamber of the Oliy Majlis of the Republic of Uzbekistan” (2002).
2. Electoral Code of the Republic of Uzbekistan (2019).
3. Constitutional Law “On the Senate of the Oliy Majlis of the Republic of Uzbekistan” (2002).

4. Law "On Guarantees of the Activities of the President of the Republic of Uzbekistan" (2003).
5. Law "On the Cabinet of Ministers of the Republic of Uzbekistan" (2024).
6. Law "On Local Government Authorities" (1993).
7. Law "On Courts" (2021).
8. Law "On the Prosecutor's Office" (2001).
9. Presidential Resolution on Anti-Corruption Knowledge Improvement (2024).
10. Law "On Normative Legal Acts" (2021).
11. Presidential Decree on Ensuring Transparency of State Bodies and Public Oversight (2021).

Sociology and Psychology of Management

O'ZBEKISTON RESPUBLIKASI TASHQI ISHLAR VAZIRLIGI
JAHON IQTISODIYOTI VA DIPLOMATIYA UNIVERSITETI
SIYOSATSHUNOSLIK KAFEDRASI



«Tasdiqlayman»
Akademik ishlar bo'yicha
birinchi prorektor
A. Umarov

2025-yil 2 " 09



BOSHQARUV SOTSIOLOGIYASI VA PSIXOLOGIYASI
FANI SILLABUSI

(SPM11C6)

Bilim sohasi:	300 000- Ijtimoiy fanlar, jurnalistika va axborot
Ta'lim sohasi:	310 000- Ijtimoiy va xulq-atvorga mansub fanlar
Mutaxassislik:	70420202- Davlat boshqaruvi

Toshkent – 2025

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Ta'lim turi: Kunduzgi
Soatlar (jami): 150 soat
Ma'ruza: 30 soat
Amaliy mashg'ulot: 30 soat
Mustaqil ta'lim: 90 soat
Ta'lim tili*: 1 O'zbek, rus
Semestr: 1
Kafedra: "Siyosatshunoslik"
Ma'ruzachi: Djumaeva Gulnor Sattarovna. Siyosatshunoslik kafedrasida dotsenti, siyosiy fanlar doktori.
Ofis: A bino, 203-xona.
Konsultatsiya kunlari: Seshanba, 12:00-15:00
Telefon: +998 90 944 5517
E-mail: gulnor.dzhumaeva@mail.ru

Taqrizchilar:

1. Sultanova E.S. Siyosatshunoslik kafedrasida professori, s.f.d., professor
2. Yovqochev Sh.A., Toshkent davlat Sharqshunoslik universiteti professori, s.f.d. professor

Kelishildi:

Akademik va o'qituvchilar ishlari ofisi boshlig'i

Oliy ta'limdan keyingi ta'lim ofisi boshlig'i

Kafedra mudiri

 U. Dustov
 M. Siddikova
Sh. Abdullayev

Ushbu sillabus O'quv-uslubiy kengashning 2025-yil "2"- 09 dagi 2 - sonli bayonnomasi bilan ma'qullangan.

Ushbu hujjat, Jahon iqtisodiyoti va diplomatiya universitetining mulki hisoblanadi va uni oluvchilar uchun maxfiy bo'lib, to'liq yoki qisman nusxa ko'chirilmaligi, tarqatilmaligi yoki ko'paytirilmaligi, shuningdek, uchinchi shaxslarga berilmaligi kerak. Ushbu material ko'paytirish, tarqatish, nusxalash, oshkor qilish, o'zgarish, tarqatish yoki nashr etishning har qanday shakli qat'iy man etiladi.

1. Course Description

The course "*Sociology and Psychology of Management*" examines politics as a sphere of social life and provides an understanding of the socio-economic foundations of politics. It explores the socio-political stratification of social systems, the levels and structure of political consciousness, and the interaction between politics and society.

The course also analyzes the interrelationship between social relations (the social sphere) and political institutions, enabling students to understand the dynamics of their mutual influence.

2. Prerequisites

No prerequisites are required for this course.

3. Course Objectives

The objective of this course is to develop in master's students the ability to scientifically analyze the social and psychological foundations of management processes, as well as the mechanisms of interaction between individuals and groups, and to apply this knowledge in practice.

4. Learning Outcomes

Upon successful completion of the course, students will:

- Acquire knowledge of sociological and psychological theories of management;
- Learn methods for analyzing relationships between leaders and teams;
- Understand the role of individuals and groups in social processes;
- Gain knowledge of conflict management and communication processes;
- Be able to identify ways to improve the effectiveness of the human factor in management.

5. Independent Study and Assignments

Students are required to complete and submit independent assignments within the specified deadlines. Independent work includes essays, analytical papers, reviews, case studies, and presentations.

All assignments must be uploaded to the JIDU Moodle platform and will be assessed according to established evaluation criteria. Presentations must be delivered in front of the class; however, no separate marks are allocated for the Q&A session.

At the end of the course, students must complete an individual project in the form of a scientific article or a small research study. The topic must be agreed upon and approved by the instructor; otherwise, the maximum score for the assignment will be limited to 20%.

Violations of academic integrity (such as plagiarism or copying) are strictly prohibited.

6. Literature

I. Main Sources:

1. Afanasyev V.G. *Sociology of Management*. – Moscow: Yurait, 2020.
2. Jamankulov A. *Psychology of Management*. – Tashkent: Fan, 2019.
3. Khodjaev A. *Management Psychology*. – Tashkent: Universitet, 2022.
4. Robbins S.P., Judge T.A. *Organizational Behavior*. – Pearson, 2021.

II. Additional Sources:

1. Weber M. *Economy and Society*. – Berkeley: University of California Press, 2019.
2. Lewin K. *Field Theory in Social Science*. – New York: Harper, 2020.
3. Mintzberg H. *Managing*. – London: Financial Times Prentice Hall, 2019.
4. Yukl G. *Leadership in Organizations*. – Pearson, 2020.

**JAHON IQTISODIYOTI VA
DIPLOMATIYA UNIVERSITETI**



Sillabus

**Fan: Milliy xavfsizlik
ELEC11C4**

2025-2026

1. Course Description

The course “*National Security*” provides master’s students with knowledge and skills related to the concept and essence of national security, as well as the constitutional foundations for ensuring national security in the Republic of Uzbekistan.

It covers the subjects and objects of security, and methods for identifying, assessing, and analyzing threats and risks to the vital interests of the individual, society, and the state. The course also focuses on developing and improving analytical approaches in the field of national security.

2. Prerequisites

No prerequisites are required for this course.

3. Course Objectives

The objective of the course is to develop theoretical knowledge among master’s students in the field of national security, as well as to equip them with the ability to apply this knowledge in practice, particularly in analyzing potential risks and threats that may arise in emergency or critical situations.

4. Learning Outcomes

Upon successful completion of this course, students will be able to:

- Apply and correctly interpret legislation related to ensuring security;
- Identify, assess, and analyze threats and risks to the vital interests of individuals, society, and the state;
- Understand and evaluate the role and place of state institutions, political parties, non-governmental organizations, public associations, and individuals in ensuring national security.

5. Independent Study and Assignments

I. Independent study is aimed at deepening students’ knowledge of the course and involves individual study of primary and supplementary literature, as well as normative legal documents, in order to prepare analytical reports.

The main requirements for independent work are:

1. Preparation of an analytical report based on the assigned topic;

2. Evaluation criteria include independence, creativity (analytical thinking, idea generation, novelty in problem formulation, and focus on problem-solving), and justification of proposed solutions;
3. Writing quality (general literacy, clarity, and readability of the text);
4. The analytical report should be 2–3 pages in length, typed in Times New Roman, font size 14, with 1.5 line spacing, and logically structured.

II. Master's students must complete and submit **two independent assignments in the form of individual tasks within the specified deadlines.**

6. Literature

I. Main Sources:

1. Constitution of the Republic of Uzbekistan. – Tashkent: “Uzbekistan”, 2025. – 80 p.
2. Karimov I.A. *Uzbekistan on the Threshold of the 21st Century: Threats to Security, Conditions of Stability, and Guarantees of Development*. – Tashkent: “Uzbekistan”, 1997. – 315 p.
3. Pulatov A.S. *Legal Foundations of the Activities of the State Security Service of the Republic of Uzbekistan*. Monograph. – Tashkent, 2023.
4. Pershin A. *On the Conceptual-Categorical Apparatus of the Theory of National Security*. // *Vlast*, No. 6, 2004, pp. 48–55.
5. Belov P. *Crisis of the Theory of National Security*.
6. Battler A. *National Interests, National and International Security*. // *Polis*, 2002, No. 4, pp. 146–159.

II. Additional Sources:

1. Makeev A.V. *Politics and Security*. Monograph. – Moscow: Shchit-M, 1998. – 270 p.
2. *Political Encyclopedia*. In 2 volumes. Vol. 1. – Moscow: Mysl, 2000. – 750 p.
3. Yarochnik V.I. *Securitology – The Science of Life Safety*. – Moscow: Os-89, 2000. – 400 p.
4. Belov P.G. *Methodological Foundations of National Security of Russia*. – St. Petersburg, 2004.
5. Ivashchenko G.V. *On the Concept of Security*.
6. Bill McSweeney. *Security, Identity and Interests: A Sociology of International Relations*. – Cambridge University Press, 1999.
7. Ken Booth (ed.). *Critical Security Studies and World Politics*. – London: Lynne Rienner Publishers, 2005.
8. Baldwin D.A. *The Concept of Security*. // *Review of International Studies*, Vol. 23, 1997.
9. Roy Godson. *Transstate Security*. // *Security Studies for the 21st Century*. – Washington–London: Brassey's, 1996.
10. Barry Buzan, Ole Wæver, Jaap de Wilde. *Security: A New Framework for Analysis*. – London: Lynne Rienner Publishers, 1998.

Contemporary Politics of Uzbekistan

**O'ZBEKISTON RESPUBLIKASI TASHQI ISHLAR VAZIRLIGI
JAHON IQTISODIYOTI VA DIPLOMATIYA UNIVERSITETI
SIYOSATSHUNOSLIK KAFEDRASI**



«Tasdiqlayman»
Akademik ishlar bo'yicha
birinchi prorektor
A. Umarov

2025-yil 2 - 09



**O'ZBEKISTONNING ZAMONAVIY SIYOSATI
FANI SILLABUSI**

(CPOLU12C6)

Bilim sohasi:	300 000- Ijtimoiy fanlar, jurnalistika va axborot
Ta'lim sohasi:	310 000-Ijtimoiy va xulq-atvorga mansub fanlar
Mutaxassislik:	70420202-Davlat boshqaruvi

Toshkent – 2025

Kreditlar miqdori: 6 ECTS
Ta'lim turi: Kunduzgi
Soatlar (jami): 150 soat
Ma'ruza: 30 soat
Amaliy mashg'ulot: 30 soat
Mustaqil ta'lim: 90 soat
Ta'lim tili*:¹ O'zbek, rus
Semestr: 2
Kafedra: "Siyosatshunoslik"
Ma'ruzachi: Yovqochev Shuxrat Akmalevich. Siyosatshunoslik kafedrası professori, siyosiy fanlar doktori.
Ofis: A bino, 203-xona.
Konsultatsiya kunlari: Payshanba, 12:00-15:00
Telefon: +998 90 327 2073
E-mail: yovkochev@mail.ru

Taqrizchilar:

1. Sultanova E.S. Siyosatshunoslik kafedrası professori, s.f.d., professor
2. Jurayev S.A., Toshkent davlat Sharqshunoslik universiteti professori, s.f.d. professor

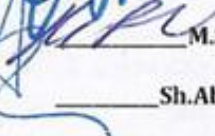
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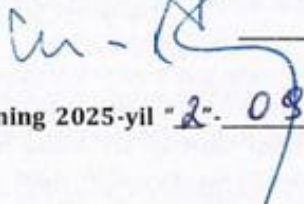
Akademik va o'qituvchilar ishlari ofisi boshlig'i

Oliy ta'limdan keying ta'lim ofisi boshlig'i

Kafedra mudiri

 U. Dustov

 M. Siddikova

 Sh. Abdullayev

Ushbu sillabus O'quv-uslubiy kengashning 2025-yil "2-08" dagi 2-sonli bayonnomasi bilan ma'qullangan.

Ushbu hujjat, Jahon iqtisodiyoti va diplomatiya universitetining mulki hisoblanadi va uni oluvchilar uchun maxfiy bo'lib, to'liq yoki qisman nusxa ko'chirilmasligi, tarqatilmasligi yoki ko'paytirilmasligi, shuningdek, uchinchi shaxslarga berilmasligi kerak. Ushbu material ko'paytirish, tarqatish, nusxalash, oshkor qilish, o'zgarish, tarqatish yoki nashr etishning har qanday shakli qat'iyan man etiladi.

1. Course Description

The course “*Contemporary Politics of Uzbekistan*” examines the country’s domestic and foreign policy as an integrated system. It provides an understanding of the social, economic, and political foundations of contemporary politics, the specific features of political systems and regimes, and the activities of political actors.

The course also explores the interaction between politics and society, including aspects of youth and religious policies, as well as the relationships among political institutions.

2. Prerequisites

No prerequisites are required for this course.

3. Course Objectives

The objective of the course is to develop in master’s students the ability to scientifically analyze the main directions of Uzbekistan’s contemporary policy, including the functioning of state institutions and other actors of power, as well as the interconnection and mechanisms of interaction between domestic and foreign policy, and to apply this knowledge in practice.

4. Learning Outcomes

Upon successful completion of the course, students will be able to:

- Identify problems, set management objectives, propose solutions, evaluate results, and take into account the consequences of managerial decisions;
- Understand the characteristics of the political system, political processes, and contemporary political regimes;
- Demonstrate knowledge of the specific features of the presidency and executive power institutions;
- Understand the characteristics of modern parliamentarism;
- Analyze the formation and functioning of political parties and understand the party system of the country;
- Explain the features of the formation and evolution of civil society in Uzbekistan;
- Understand the specifics of local self-government institutions;
- Critically analyze the main directions of Uzbekistan’s contemporary domestic and foreign policy.

5. Independent Study and Assignments

Students are required to complete and submit independent assignments within the specified deadlines. Independent work includes essays, analytical papers, reviews, case studies, and presentations.

All assignments must be uploaded to the JIDU Moodle platform and will be assessed according to established evaluation criteria. Presentations must be delivered in front of the class; however, no separate marks are allocated for the Q&A session.

At the end of the course, students must complete an individual project in the form of a scientific article or a small research study. The topic must be agreed upon and approved by the instructor; otherwise, the maximum score for the assignment will be limited to 20%.

Violations of academic integrity (such as plagiarism or copying) are strictly prohibited.

6. Literature

I. Main Sources:

1. Constitution of the Republic of Uzbekistan (new edition). – May 1, 2023.
2. Law of the Republic of Uzbekistan “On Approval of the Concept of Foreign Policy Activity of the Republic of Uzbekistan.” Resolution of the Senate of the Oliy Majlis, 2012.
3. Resolution of the Legislative Chamber of the Oliy Majlis of the Republic of Uzbekistan.
4. Draft Law on Amendments to the Concept of Foreign Policy Activity (approved by Law No. O’RQ-330, 2012), No. QL-415, September 18, 2018.
5. Decree of the President of the Republic of Uzbekistan “On the Establishment of the ‘Digital Uzbekistan-2030’ Strategy and Measures for Its Effective Implementation,” No. UP-6079, October 5, 2020.
6. Shavkat Mirziyoyev. *New Uzbekistan Development Strategy*. Expanded second edition. – Tashkent: “Uzbekistan”, 2023.
7. Karimov I.A. *Uzbekistan on the Threshold of the 21st Century*. Vol. 6 – Tashkent, 1997.

II. Additional Sources:

8. Government Portal of the Republic of Uzbekistan.
9. *Central Asia in the Global World*.
10. *World Economy and International Relations* journal.
11. *Multivector Diplomacy in Theory and Practice* (Part 1), 2018.
12. Ministry of Foreign Affairs of the Republic of Uzbekistan – International Cooperation and Foreign Policy materials (2017).

Corporate Government in Modern Politics

**O'ZBEKISTON RESPUBLIKASI TASHQI ISHLAR VAZIRLIGI
JAHON IQTISODIYOTI VA DIPLOMATIYA UNIVERSITETI
SIYOSATSHUNOSLIK KAFEDRASI**



«Tasdiqlayman»
Akademik ishlar bo'yicha
Birinchi prorektor
A. Umarov

2025-yil 2 - 09



**ZAMONAVIY SIYOSATDA KORPORATIV HOKIMIYAT
(ELCMD22E4)**

Bilim sohasi:	300 000- Ijtimoiy fanlar, jurnalistika va axborot
Ta'lim sohasi:	310 000- Ijtimoiy va xulq-atvorga mansub fanlar
Mutaxassislik:	70420202- Davlat boshqaruvi

Toshkent – 2025

1. Course Description

In contemporary politics, corporate power refers to the field that serves to foster understanding and goodwill among individuals, organizations, groups of people, or society at large through the dissemination of explanatory materials, information exchange, and assessment of public reactions.

This course enables master's students to accurately understand the essence of today's complex political processes, analyze political developments in society, comprehend the formation of political awareness among the public, and make informed assessments of rapidly changing political events.

2. Prerequisites

There are no prerequisites for this course.

3. Course Objectives

The course aims to develop master's students' competencies in corporate power in contemporary politics, provide a deep understanding of the categorical apparatus of the field, enable its practical application, and cultivate the ability to critically evaluate events and developments occurring in contemporary international political processes.

4. Learning Outcomes

Upon successful completion of this course, students will be able to:

1. Analyze the influence of corporate interests on political processes and make informed decisions.
2. Conduct qualitative and quantitative research, collect and interpret data on corporate power.
3. Evaluate different perspectives and evidence regarding the influence of corporations on politics.
4. Express their ideas clearly and confidently in writing and orally, including public speaking skills.
5. Communicate effectively with various stakeholders, including businesses, governments, and public organizations.
6. Understand the legal aspects of corporate politics, including regulation of lobbying.
7. Address ethical issues related to corporate power and its societal impact.
8. Develop strategies for operating in environments shaped by corporate influence on politics.
9. Integrate knowledge from various fields (economics, sociology, political science) to better understand the topic.

10. Plan and implement projects related to the study of corporate power and its political influence.

5. Independent Study and Assignments

I. Independent work is aimed at deepening the student's knowledge of this subject and involves individual study of primary and supplementary literature to write an essay.

The main requirements for this type of assignment are:

1. Writing an essay based on the literature provided for independent study;
2. Evaluation criteria: independence, creativity (analytical approach, idea formation, novelty of problem definition, focus on problem-solving), and validity of proposed arguments;
3. Style (overall literacy, clarity of the text);
4. Essay format: 1200 words ($\pm 10\%$), Times New Roman, 1.5 line spacing, font size 14;
5. Consistency of presentation.

II. Students must complete five independent assignments individually by the deadline, which may include: identifying the foundations of a political problem, selecting methodology, methods, and research tools based on practical research, event analysis, content analysis, systematic analysis, field research, preparing analytical materials, and presenting them via video or poster presentations.

All assignments must be submitted on time. Late submissions are not permitted.

6. References

I. Core Literature

1. Petrov A.N. *Corporate Governance*. Textbook, 2024.
2. Peter Gourevitch and James Shinn. *Political Power and Corporate Control: The New Global Politics of Corporate Governance*. Princeton: Princeton University Press, 2005.
3. David, T. and Westerhuis, G., eds. *The Power of Corporate Networks: A Comparative and Historical Perspective*. Routledge, 2014.

II. Supplementary Literature

1. Babin, V.A. *Corporate Governance of Production Systems* [Electronic resource]: Textbook / V.A. Babin; Volga State Technological University; edited by L.S. Emelyanova. Yoshkar-Ola: VGTU, 2013. – 140 p. Access: <http://biblioclub.ru/index.php?page=book&id=439122>
2. Varnavin A.O. *Large Corporations in Public Politics of Contemporary Russia*. St. Petersburg, 2022.

3. *The Influence of Corporate Elites on Political Processes*. Access: [https://studref.com/415719/politologiya/vliyanie korporativnyh elit politicheskie protssesy](https://studref.com/415719/politologiya/vliyanie_korporativnyh_elit_politicheskie_protssesy)
4. Gorfinkel, V.Ya. *Communications and Corporate Governance* [Electronic resource]: Textbook / V.Ya. Gorfinkel, V.S. Toroptsov, V.A. Shvandar. Moscow: Unity-Dana, 2015. – 129 p. Access: <http://biblioclub.ru/index.php?page=book&id=119552>
5. *Corporate Social Responsibility*. Teaching Manual / Compiled by A.V. Vavilina, T.V. Komarova. Moscow, 2017. – 131 p.
6. Kostin A.E. *Political Features of the Modern Model of Russian State Corporatism: Power and Corporate Structures*. 2018.
7. *Corporate State: Contemporary Political and Legal Parameters*. Access: <https://infopedia.su/3x9597.html>
8. Tepman, L.N. *Corporate Governance* [Electronic resource]: Textbook / L.N. Tepman. Moscow: Unity-Dana, 2015. – 239 p. Access: <http://biblioclub.ru/index.php?page=book&id=436848>

System Analysis and Managerial Decision-Making

MINISTRY OF FOREIGN AFFAIRS OF THE REPUBLIC OF UZBEKISTAN
UNIVERSITY OF WORLD ECONOMY AND DIPLOMACY
DEPARTMENT OF INTERNATIONAL RELATIONS



[Signature]
"APPROVE"
First Vice-Rector for
academic affairs A. Umarov

2025 "2" 09



System Analysis and Managerial Decision-Making
(COMPI12C6)

Field of knowledge:	300 000- Social sciences, journalism and information
Field of study:	310 000 – Social and behavioral sciences
The speciality:	70420202 – Public governance

Tashkent - 2025

Number of credits: 4 ECTS
Type of education: Full-time
Hours (total): 100
Lectures: 20 h.
Seminars: 20 h.
Independent learning: 60 h.
Language of education*: English
Semester: 2
Department: Political Sciences
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Head of the Office of Academic and Faculty Affairs

Head of the Office of Postgraduate Education

Head of the Department

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The syllabus has been approved by the protocol № 2 of the Educational and methodological council dated from 2025 "2" 09.

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1. Course Description

This lecture course is designed to familiarize students with the main theoretical concepts and processes in the field of system analysis and managerial decision-making, with a particular focus on social and humanitarian approaches. Students will explore systems as social constructs at macro, meso, and micro levels, and examine the factors influencing decision-making processes within societies, organizations, communities, and individual actors.

The course covers classical and contemporary sociological theories, behavioral economics, network analysis, artificial intelligence, and digital spaces, including virtual worlds and online platforms. It emphasizes understanding how decisions are shaped by social structures, cultural norms, individual motivations, and technological factors. By the end of the course, students will be able to analyze complex social systems and make informed managerial decisions in dynamic and uncertain contexts.

2.Pre-requisites

Prerequisites for this discipline are not required.

3. Purpose of the course

The course aims to provide students with theoretical and practical skills to understand and analyze social systems and the processes of managerial decision-making at multiple levels. Students will develop the ability to evaluate the impact of social, cultural, organizational, and technological factors on decision-making, and to formulate strategic, tactical, and adaptive recommendations for effective management.

4.Learning outcomes

Upon successful completion of this course, students should be able to:

1. Understand the concept of system analysis and systems as social constructs.
2. Analyze systems at macro (societies, states, civilizations), meso (organizations, networks, communities), and micro (individuals, small groups) levels.
3. Apply classical and contemporary sociological theories to understand decision-making processes.
4. Assess the impact of culture, norms, ideology, and social structures on managerial decisions.
5. Recognize the role of behavioral economics and cognitive biases in individual and group decision-making.
6. Understand the applications and limitations of artificial intelligence in system analysis and decision-making.
7. Analyze virtual and digital spaces as social systems using concepts such as rhizomes, assemblages, actor-network theory, and flat ontologies.
8. Apply system analysis methods to real-world managerial challenges at different organizational and societal levels.

9. Evaluate ethical, social, and technological implications of decisions in digital and physical environments.

10. Develop strategic recommendations and adaptive solutions for managerial and organizational decision-making

5. Independent learning and tasks

Independent work is carried out in order to deepen the knowledge of students in this subject and involves the individual study of additional literature selected in advance. Forms and types of independent work for students, the main requirements for them are defined in clause 9.

The student is required to submit (upload to the electronic system) the assignments given as 5 independent works within the specified time. Missed assignments will not be resubmitted.

6. Literature

I. Main:

1. Adair, John. Decision making and problem solving strategies. The Sunday Times. -- 2nd. ed. 2010. - 106p.

2. Lars E. F. Johannessen, Randall Collins. The future of interaction rituals: an interview with Randall Collins / Theory and Society. 20 November 2024. Volume 53, pages 1491–1504, (2024)

3. Дубровский Н.А. Теория принятия решений : учеб.-метод. комплекс для студ. экон. спец. / Н. А. Дубровский. – Новополюцк : ПГУ, 2007. – 248 с.

II. Additional:

1. Рэндалл Коллинз. Четыре социологических традиции. Перевод Вадима Россмана. М.: Издательский дом «Территория будущего», 2009. (Серия «Университетская библиотека Александра Погорельского»). — 320 с.

2. Валлерстайн И. Анализ мировых систем и ситуация в современном мире. Пер. с англ. П. М. Кудюкина. Под общей редакцией канд. полит, наук Б. Ю. Кагарлицкий - СПб.: Издательство «Университетская книга», 2001. - 416 с.

3. North, Douglass Cecil. Institutions, institutional change and economic performance / Douglass C. North. Cambridge University Press 1990 - 147p.

4. John B. Davis. Douglass North, New Institutional Economics, and Complexity Theory / Institutions and Complexity: Emergent Institutions in a Complex World. Edward Elgar Publishing. 2024. - 17p.

5. Ритцер, Джордж. Макдональдизация общества. - М.: Издательская и консалтинговая группа «Праксис», 2011. - 592 с. - (Серия «Образ общества»).

6. An Interview with George Ritzer on presumption, McDonaldization, enchantment, and globalization. Interviewed by Andrew Mark Creighton. Hortus Semiotics. 2023. - pp. 76-92.

7. Rui Zheng, Luis Ospina-Forero, Yu-wang Chen. Implications of social network structures on socially influenced decision-making. Decision. Volume 51, pages 85–103, (2024).

8. Аузан, А. Экономика всего. Как институты определяют нашу жизнь / Александр Аузан. - М.: Манн, Иванов и Фербер, 2014. - 160 с.

9. Aaron H Anglin, Paula Kincaid, Jeremy C. Short, David G. Allen. Theory Perspectives: Past, Present, and Future. Applications of Role Theories in

Management Research / Journal of Management 48 (6). April 2022. DOI: 10.1177/01492063221081442

10. Victor Frimpong. When Institutions Cannot Keep up with Artificial Intelligence: Expiration Theory and the Risk of Institutional Invalidation / Administrative Science, 2025, 15 (7), 263. - 22p. <https://doi.org/10.3390/admsci15070263>

11. Gongtai Wang, Zhewei Zhang, Joe Nandhakumar, Nitin Manoharan. Everyday Metaverse: The Metaverse as an Integral Part of Everyday Life / Journal of Management Information Systems Volume 42, 2025 - Issue 1: Fostering the Design and Governance of the Metaverse : <https://doi.org/10.1080/07421222.2025.2455772>

12. Peng Lu, Lvjun Zhou, Xiaoguang Fan. Sociology of Artificial Intelligence for Social Sustainability in the Digital / Lu et al. The Journal of Chinese Sociology (2023) <https://doi.org/10.1186/s40711-023-00181-w> DOI: <https://doi.org/10.36941/ajis-2025-0003>

13. Yizhang Zhao & Mingyu Wang. Digital sociology: origin, development, and prospects from a global perspective / The Journal of Chinese Sociology volume 10 (2023) <https://doi.org/10.1186/s40711-023-00198-1>

14. N. Ceren Türkmen , Dilek Sürmeli. The Metaverse Virtual Economy: A Comprehensive Overview. Manas Journal of Social Studies. Volume: 13 Issue: 4, 1320 - 1335, 15.10.2024 <https://doi.org/10.33206/mjss.1350087>